# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 10-Q

# ☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

### For the quarterly period ended March 31, 2016

### □ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number: 333-184897



Education Alliance, Inc.

# LEGACY EDUCATION ALLIANCE, INC. (Exact Name of Registrant as Specified in its Charter)

| Nevada   | 39-2079974   |
|--|--|
| (State or other jurisdiction of                              | (I.R.S. Employer                                     |
| incorporation or organization)                               | Identification No.)                                  |
| 1612 Cape Coral Parkway East, Cape Coral, FL 33904           | (239) 542-0643                                       |
| (Address of principal executive offices, including zip code) | (Registrant's telephone number, including area code) |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant has electronically submitted and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (\$232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definition of "larger accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.:

Large Accelerated filer:  $\Box$ Non-accelerated filer:  $\Box$  Accelerated filer: Smaller reporting company: Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗆 No 🗵

Number of shares of Legacy Education Alliance, Inc. Common Stock, \$0.0001 par value, outstanding as of May 10, 2016: 21,845,927.

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# CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION

Some of the statements in this Ouarterly Report on Form 10-O under the headings "Condensed Consolidated Financial Statements" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" and elsewhere contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. We may also make written or oral forward-looking statements in our periodic reports on Forms 10-K, 10-Q and 8-K, in press releases and other written materials and in oral statements made by our officers, directors or employees to third parties. Statements that are not historical facts, including statements about our beliefs and expectations, are forward-looking statements. Forward-looking statements are often characterized by the use of words such as "believes," "estimates," "expects," "projects," "may," "intends," "plans" or "anticipates," or by discussions of strategy, plans or intentions; including, but not limited to, our discussions regarding the introduction of additional brands into the U.S. market (e.g., The Independent Woman, Women in Wealth, Brick Buy Brick, and Elite Business Star<sup>TM</sup>) which are expected to grow and diversify our U.S. revenue; the development of online courses which are expected to add significant revenue growth; projections of strong international growth, particularly in SE Asia; expected cost savings from symposium fulfillment experience that should lead to increased margins; shortening of course package contracts that should accelerate revenue recognition; and the estimates and matters described under the caption "Item 2. Management's Discussion and Analysis-Results of Operations-Recent Developments" and "Item 2. Management's Discussion and Analysis-Results of Operations-Outlook". Our assumptions used for the purposes of the forward-looking statements represent estimates of future events and are subject to uncertainty as to possible changes in economic, legislative, industry, and other circumstances, including the development, acceptance and sales of our products and our ability to raise additional funding sufficient to implement our strategy. Such forward-looking statements involve assumptions, known and unknown risks, uncertainties, and other important factors that could cause the actual results, performance or our achievements, or industry results, to differ materially from historical results, any future results, or performance or achievements expressed or implied by such forward-looking statements. Further description of these risks and uncertainties and other important factors are set forth in this report, in our latest Annual Report on Form 10-K, including but not limited to "Part II, Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" therein, and in our other filings with the Securities and Exchange Commission.

There may be other factors of which we are currently unaware or that we deem immaterial that may cause our actual results to differ materially from the expectations we express in our forward-looking statements. Although we believe the assumptions underlying our forward-looking statements are reasonable, any of these assumptions, and, therefore, also the forward-looking statements based on these assumptions could themselves prove to be inaccurate.

Forward-looking statements are based on current plans, estimates, assumptions and projections, and therefore you should not place undue reliance on them. Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update them publicly in light of new information or future events.

# **Presentation of Financial Statements**

The terms "Legacy Education Alliance, Inc.," the "Company," "we," "our," "us" or "Legacy" as used in this report refer collectively to Legacy Education Alliance, Inc., a Nevada corporation ("Legacy"), the registrant, which was formerly known as Priced In Corp., and, unless the context otherwise requires, together with its wholly-owned subsidiary, Legacy Education Alliance Holdings, Inc., a Colorado corporation, other operating subsidiaries and any predecessor of Legacy Education Alliance Holdings, including Tigrent Inc., a Colorado corporation.

This Form 10-Q includes financial statements and related notes that present the condensed consolidated financial position, results of operations, comprehensive income, and cash flows of Legacy and its subsidiaries.

# PART I. FINANCIAL INFORMATION

# Item 1. Condensed Consolidated Financial Statements.

# LEGACY EDUCATION ALLIANCE, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) (In thousands, except share data)

| ASSETS  |    | arch 31,<br>2016 | Dee | cember 31,<br>2015 |
|---|----|------------------|-----|--------------------|
| Current assets:   |    |                  |     |                    |
| Cash and cash equivalents   | \$ | 5,684            | \$  | 4,881              |
| Restricted cash   |    | 3,395            |     | 2,946              |
| Deferred course expenses  |    | 9.213            |     | 9,211              |
| Prepaid expenses and other current assets   |    | 2,435            |     | 2,169              |
| Inventory   |    | 461              |     | 492                |
| Total current assets  | -  | 21,188           |     | 19.699             |
| Property and equipment, net   |    | 1,207            |     | 1,226              |
| Other assets  |    | 201              |     | 200                |
| Total assets  | \$ | 22,596           | \$  | 21,125             |
| LIABILITIES AND STOCKHOLDERS' DEFICIT   |    |                  | _   |                    |
| Current liabilities:  |    |                  |     |                    |
| Accounts payable  | \$ | 3,932            | \$  | 2,451              |
| Royalties payable   |    | 307              |     | 163                |
| Accrued course expenses   |    | 1,847            |     | 1,226              |
| Accrued salaries, wages and benefits  |    | 983              |     | 1,258              |
| Other accrued expenses  |    | 2,314            |     | 2,372              |
| Long-term debt, current portion   |    | 10               |     | 10                 |
| Deferred revenue, current portion   |    | 59,133           | _   | 60,698             |
| Total current liabilities   |    | 68,526           |     | 68,178             |
| Long-term debt, net of current portion  |    | 39               |     | 42                 |
| Deferred revenue, net of current portion  |    | 82               |     | 71                 |
| Other liabilities   |    | 45               |     | 45                 |
| Total liabilities   |    | 68,692           |     | 68,336             |
| Commitments and contingencies (Note 10)   |    |                  |     |                    |
| Stockholders' deficit:  |    |                  |     |                    |
| Preferred stock, \$0.0001 par value, 20,000,000 shares authorized, none issued                |    |                  |     |                    |
| Common stock, \$0.0001 par value, 200,000,000 shares authorized, 21,845,927 shares issued and |    |                  |     |                    |
| outstanding at March 31, 2016 and December 31, 2015   |    | 2                |     | 2                  |
| Additional paid-in capital  |    | 10,942           |     | 10,905             |
| Cumulative foreign currency translation adjustment  |    | 2,165            |     | 1,680              |
| Accumulated deficit   |    | (59,205)         | _   | (59,798)           |
| Total stockholders' deficit   |    | (46,096)         |     | (47,211)           |
|   | ¢  | 22,596           | ¢   | (47,211)<br>21.125 |
| Total liabilities and stockholders' deficit   | \$ | 22,390           | Ф   | 21,123             |

See Notes to Unaudited Condensed Consolidated Financial Statements

# LEGACY EDUCATION ALLIANCE, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (Unaudited) (In thousands, except per share data)

|  | _  | Three Months Ended<br>March 31, |    |        |  |
|--|----|---------------------------------|----|--------|--|
|  |    | 2016                            |    | 2015   |  |
| Revenue  | \$ | 22,738                          | \$ | 21,743 |  |
| Operating costs and expenses:                      |    | <u> </u>                        |    |        |  |
| Direct course expenses                             |    | 11,654                          |    | 11,534 |  |
| Advertising and sales expenses                     |    | 5,267                           |    | 5,157  |  |
| Royalty expenses                                   |    | 973                             |    | 1,201  |  |
| General and administrative expenses                |    | 4,059                           |    | 4,562  |  |
| Total operating costs and expenses                 |    | 21,953                          |    | 22,454 |  |
| Income (loss) from operations                      |    | 785                             |    | (711)  |  |
| Other income (expense):                            |    |                                 |    |        |  |
| Interest expense, net                              |    | (3)                             |    | (2)    |  |
| Other income (expense), net                        |    | (179)                           |    | 113    |  |
| Total other income (expense)                       |    | (182)                           |    | 111    |  |
| Income (loss) before income taxes                  |    | 603                             |    | (600)  |  |
| Income tax expense                                 |    | (10)                            |    | (11)   |  |
| Net income (loss)                                  | \$ | 593                             | \$ | (611)  |  |
| Basic earnings (loss) per common share             | \$ | 0.03                            | \$ | (0.03) |  |
| Diluted earnings (loss) per common share           | \$ | 0.03                            | \$ | (0.03) |  |
| Drated currings (1055) per common since            | ψ  | 0.05                            | Ψ  | (0.05) |  |
| Basic weighted average common shares outstanding   |    | 20,961                          |    | 20,001 |  |
| Diluted weighted average common shares outstanding |    | 21,846                          |    | 20,001 |  |
|  |    | ,                               |    | ,      |  |
| Comprehensive income:                              |    |                                 |    |        |  |
| Net income (loss)                                  | \$ | 593                             | \$ | (611)  |  |
| Foreign currency translation adjustments           |    | 485                             |    | 1,028  |  |
| Total comprehensive income                         | \$ | 1,078                           | \$ | 417    |  |
| -  |    |                                 |    |        |  |

See Notes to Unaudited Condensed Consolidated Financial Statements

# LEGACY EDUCATION ALLIANCE, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' DEFICIT (Unaudited) (In thousands)

|   | Comm   | on stock | Additional<br>paid-in | Cumulative<br>foreign<br>currency<br>translation | Accumulated | Total<br>stockholders' |
|---|--------|----------|-----------------------|--|-------------|------------------------|
|   | Shares | Amount   | capital               | Adjustment                                       | Deficit     | deficit                |
| Balance at December 31, 2015            | 21,846 | 2        | 10,905                | 1,680  | (59,798)    | (47,211)               |
| Share-based compensation expense        |        |          | 37                    |  | _           | 37                     |
| Foreign currency translation adjustment |        |          |                       | 485  | _           | 485                    |
| Net Income                              |        |          |                       |  | 593         | 593                    |
| Balance at March 31, 2016               | 21,846 | \$ 2     | \$ 10,942             | \$ 2,165   | \$ (59,205) | \$ (46,096)            |

See Notes to Unaudited Condensed Consolidated Financial Statements

# LEGACY EDUCATION ALLIANCE, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (In thousands)

|  | Three Months Ended<br>March 31, |         |    | nded  |
|--|---------------------------------|---------|----|-------|
|  |                                 | 2016    |    | 2015  |
| CASH FLOWS FROM OPERATING ACTIVITIES   |                                 |         |    |       |
| Net income (loss)  | \$                              | 593     | \$ | (611) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |                                 |         |    |       |
| Depreciation and amortization  |                                 | 39      |    | 51    |
| Gain on change in fair value of derivatives  |                                 | (5)     |    |       |
| Share-based compensation   |                                 | 37      |    |       |
| Deferred income taxes  |                                 | —       |    | 1     |
| Changes in operating assets and liabilities:   |                                 |         |    |       |
| Restricted cash  |                                 | (454)   |    | (717) |
| Deferred course expenses   |                                 | (54)    |    | 160   |
| Prepaid expenses and other receivable  |                                 | (261)   |    | (788) |
| Inventory  |                                 | 30      |    | (33)  |
| Other assets   |                                 |         |    | (6)   |
| Accounts payable-trade   |                                 | 1,509   |    | 722   |
| Royalties payable  |                                 | 144     |    | 169   |
| Accrued course expenses  |                                 | 628     |    | 450   |
| Accrued salaries, wages and benefits   |                                 | (271)   |    | 482   |
| Other accrued expenses   |                                 | (589)   |    | 92    |
| Deferred revenue   |                                 | (1,034) |    | 696   |
| Net cash provided by operating activities  |                                 | 312     |    | 668   |
| CASH FLOWS FROM INVESTING ACTIVITIES   |                                 |         |    |       |
| Purchases of property and equipment  |                                 | (20)    |    | (24)  |
| Net cash used in investing activities  |                                 | (20)    |    | (24)  |
| CASH FLOWS FROM FINANCING ACTIVITIES   |                                 |         |    |       |
| Principal payments on debt   |                                 | (2)     |    | (2)   |
| Proceeds from private offering of securities   |                                 |         |    | 503   |
| Net cash provided by (used in) financing activities                                      |                                 | (2)     |    | 501   |
| Effect of exchange rate differences on cash  |                                 | 513     |    | (377) |
| Net increase in cash and cash equivalents  |                                 | 803     |    | 768   |
| Cash and cash equivalents, beginning of period   | \$                              | 4,881   | \$ | 2,932 |
| Cash and cash equivalents, end of period   | \$                              | 5,684   | \$ | 3,700 |
| cuch and each equivalence, end of period   |                                 |         |    |       |
| Supplemental disclosures:  | <b>A</b>                        | 2       | ¢  | -     |
| Cash paid during the period for interest   | \$                              | 3       | \$ | 2     |
| Cash paid during the period for income taxes, net of refunds received                    | \$                              | -       | \$ | (6)   |

See Notes to Unaudited Condensed Consolidated Financial Statements

# LEGACY EDUCATION ALLIANCE, INC. AND SUBSIDIARIES

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### Note 1 - General

Business Description. We are a provider of practical, high-quality, and value-based educational training on the topics of personal finance, entrepreneurship, real estate, and financial markets investing strategies and techniques. Our programs are offered through a variety of formats and channels, including free-preview workshops, basic training classes, symposiums, telephone mentoring, one-on-one mentoring, coaching and e-learning primarily under the Rich Dad® Education brand ("Rich Dad") which was created in 2006 under license from entities affiliated with Robert Kiyosaki, whose teachings and philosophies are detailed in the book titled, *Rich Dad Poor Dad*. In addition to Rich Dad, we market our products and services under a variety of brands, including *Martin Roberts, The Independent Woman, Women in Wealth* and *Brick Buy Brick*. Our products and services are offered in the United States, Canada, the United Kingdom, and other international markets.

*Basis of Presentation.* The terms "Legacy Education Alliance, Inc.," the "Company," "we," "our," "us" or "Legacy" as used in this report refer collectively to Legacy Education Alliance, Inc., a Nevada corporation ("Legacy"), the registrant, which was formerly known as Priced In Corp., and, unless the context otherwise requires, together with its wholly-owned subsidiary, Legacy Education Alliance Holdings, Inc., a Colorado corporation, other operating subsidiaries and any predecessor of Legacy Education Alliance Holdings, including Tigrent Inc., a Colorado corporation.

The accompanying unaudited condensed consolidated financial statements presented herein are for us and our consolidated subsidiaries, each of which is a wholly-owned subsidiary. The accompanying condensed consolidated balance sheet as of December 31, 2015 was derived from our audited consolidated financial statements and does not include all disclosures required under United States of America generally accepted accounting principles ("U.S. GAAP"), for annual financial statements. All significant intercompany transactions have been eliminated. These interim financial statements should be read in conjunction with the consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2015 and reflect all normal recurring adjustments that are, in the opinion of management, necessary to present fairly our results of operations and financial position. Amounts reported in our Condensed Consolidated Statements of Operations and Comprehensive Income are not necessarily indicative of amounts expected for the respective annual periods or any other interim period.

Significant Accounting Policies. Our significant accounting policies have been disclosed in Note 2 - Significant Accounting Policies in our most recent Annual Report on Form 10-K. There have been no changes to the policies disclosed therein. The accompanying unaudited condensed consolidated financial statements we present in this report have been prepared in accordance with those policies.

*Reclassifications.* Certain amounts reported in the condensed consolidated financial statements for the prior periods have been reclassified to conform to the current reporting presentation.

Use of Estimates. The preparation of condensed consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

*Income Tax in Interim Periods.* We conduct operations in separate legal entities in different jurisdictions. As a result, income tax amounts are reflected in these condensed consolidated financial statements for each of those jurisdictions. Tax laws and tax rates vary substantially in these jurisdictions and are subject to change based on the political and economic climate in those countries. We file our tax returns in accordance with our interpretations of each jurisdiction's tax laws. We record our tax provision or benefit on an interim basis using the estimated annual effective tax rate. This rate is applied to the current period ordinary income or loss to determine the income tax provision or benefit allocated to the interim period.

Losses from jurisdictions for which no benefit can be realized and the income tax effects of unusual and infrequent items are excluded from the estimated annual effective tax rate. Valuation allowances are provided against the future tax benefits that arise from the losses in jurisdictions for which no benefit can be realized. The effects of unusual and infrequent items are recognized in the impacted interim period as discrete items.

The estimated annual effective tax rate may be affected by nondeductible expenses and by our projected earnings mix by tax jurisdiction. Adjustments to the estimated annual effective income tax rate are recognized in the period during which such estimates are revised.

We have established valuation allowances against our deferred tax assets, including net operating loss carryforwards and income tax credits. Valuation allowances take into consideration our expected ability to realize these deferred tax assets and reduce the value of such assets to the amount that is deemed more likely than not to be realizable. Our ability to realize these deferred tax assets is dependent on achieving our forecast of future taxable operating income over an extended period of time. We review our forecast in relation to actual results and expected trends on a quarterly basis. A change in our valuation allowance would impact our income tax expense/benefit and our stockholders' deficit and could have a significant impact on our results of operations or financial condition in future periods.

### **Note 2 - New Accounting Pronouncements**

# Adoption of Accounting Standards

We have implemented all new accounting pronouncements that are in effect and that management believes would materially affect our financial statements.

# New Accounting Standards

In March 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No 2016-09 "Compensation – Stock compensation" (*Topic 718*). The new guidance is intended to simplify some provisions in stock compensation accounting, including the accounting for income taxes, forfeitures, and statutory tax withholding requirements, as well as classification in the statement of cash flows. This standard is effective for fiscal years and interim periods beginning after December 15, 2016. Early adoption is permitted. We expect to adopt this standard when effective, and the impact on our financial statements is not currently estimable.

In February 2016, the FASB issued ASU No 2016-02 "Leases" (*Topic 842*). The standard requires companies that lease valuable assets like aircraft, real estate, and heavy equipment to recognize on their balance sheets the assets and liabilities generated by contracts longer than a year. The standard also requires companies to disclose in the footnotes to their financial statements information about the amount, timing, and uncertainty for the payments they make for the lease agreements. This standard is effective for fiscal years and interim periods beginning after December 15, 2018. Early adoption is permitted. We expect to adopt this standard when effective, and the impact on our financial statements is not currently estimable.

In January 2016, the FASB issued ASU No 2016-01, "*Recognition and Measurement of Financial Assets and Financial Liabilities*", *Financial Instruments – Overall (Subtopic 825-10)*. The new guidance is intended to improve the recognition and measurement of financial instruments. This guidance requires that financial assets and financial liabilities must be separately presented by measurement category and form of financial asset on the balance sheet or the accompanying notes to the financial statements. This guidance is effective for fiscal years and interim periods beginning after December 15, 2017. The standard includes a requirement that businesses must report changes in the fair value of their own liabilities in other comprehensive income instead of earnings, and this is the only provision of the update for which the FASB is permitting early adoption. We expect to adopt this guidance when effective, and do not expect this guidance to have a significant impact on our financial statements.

# Note 3 - Share-Based Compensation

We account for share-based awards under the provisions of ASC 718, "*Compensation—Stock Compensation*." Accordingly, sharebased compensation cost is measured at the grant date based on the fair value of the award and we expense these costs using the straightline method over the requisite service period. Share-based compensation expense was \$37.0 thousand for the three months ended March 31, 2016. There was no share-based compensation expense recorded in the three months ended March 31, 2015. See Note 6 - *Share-Based Compensation*, in the Notes to Consolidated Financial Statements for the year ended December 31, 2015, included in our 2015 Annual Report for further discussion.

### Note 4 - Earnings Per Share ("EPS")

Basic EPS is computed by dividing net income by the basic weighted-average number of shares outstanding during the period.

Diluted EPS is computed by dividing net income by the diluted weighted-average number of shares outstanding during the period and, accordingly, reflects the potential dilution that could occur if securities or other agreements to issue common stock, such as stock options, were exercised, settled or converted into common stock and were dilutive. The diluted weighted-average number of shares used in our diluted EPS calculation is determined using the treasury stock method.

Unvested awards of share-based payments with rights to receive dividends or dividend equivalents, such as our restricted stock awards, are considered to be participating securities, and therefore, the two-class method is used for purposes of calculating EPS. Under the two-class method, a portion of net income is allocated to these participating securities and is excluded from the calculation of EPS allocated to common stock. Our restricted stock awards are subject to forfeiture and restrictions on transfer until vested and have identical voting, income and distribution rights to the unrestricted common shares outstanding. Our weighted average unvested restricted stock awards outstanding for the three months ended March 31, 2016. We had no unvested restricted stock awards outstanding for the three months ended March 31, 2015.

The calculations of basic and diluted EPS are as follows:

|   | Three Months Ended March 31, 2016 |               |  |     |                          |    | Three M  | Ionths Ended March 3                      | 1, 2 | 015                  |
|---|-----------------------------------|---------------|--|-----|--------------------------|----|----------|---|------|----------------------|
|   |                                   | Net<br>Income | Weighted<br>Average<br>Shares<br>Outstanding | ]   | Earnings<br>Per<br>Share |    | Net Loss | Weighted<br>Average<br>Shares Outstanding |      | Loss<br>Per<br>Share |
|   |                                   | (in thousan   | ds, except per sh                            | are | data)                    |    | (in thou | sands, except per shar                    | e da | ita)                 |
| Basic:  | ¢                                 | 502           | 21.946                                       |     |                          | ሰ  | ((11)    | 20.001                                    |      |                      |
| As reported   | \$                                | 593           | 21,846                                       |     |                          | \$ | (611)    | 20,001                                    |      |                      |
| Amounts allocated to unvested restricted shares     |                                   | (24)          | (885)  |     |                          |    |          |   |      |                      |
| Amounts available to common                         |                                   |               |  |     |                          |    |          |   |      |                      |
| stockholders  | \$                                | 569           | 20,961                                       | \$  | 0.03                     | \$ | (611)    | 20,001                                    | \$   | (0.03)               |
| Diluted:  |                                   |               |  |     |                          |    |          |   |      |                      |
| Amounts allocated to unvested restricted shares     |                                   | 24            | _  |     |                          |    | _        | _   |      |                      |
| Non participating share units                       |                                   |               | 885  |     |                          |    |          |   |      |                      |
| Stock options added under the treasury stock method |                                   |               | _  |     |                          |    |          | _   |      |                      |
| Amounts reallocated to unvested restricted shares   |                                   |               | _  |     |                          |    |          | _   |      |                      |
| Amounts available to<br>stockholders and assumed    |                                   |               |  |     |                          |    |          |   |      |                      |
| conversions   | \$                                | 593           | 21,846                                       | \$  | 0.03                     | \$ | (611)    | 20,001                                    | \$   | (0.03)               |

## Note 5 - Fair Value Measurements

ASC 820, "Fair Value Measurements and Disclosures" defines fair value, establishes a consistent framework for measuring fair value and expands disclosure requirements about fair value measurements. ASC 820 requires entities to, among other things, maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

ASC 820 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

ASC 820 specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect our market assumptions.

In accordance with ASC 820, these two types of inputs have created the following fair value hierarchy:

- Level 1-Inputs that are quoted prices (unadjusted) for identical assets or liabilities in active markets;
- Level 2-Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability, including:
  - Quoted prices for similar assets or liabilities in active markets
  - Quoted prices for identical or similar assets or liabilities in markets that are not active
  - Inputs other than quoted prices that are observable for the asset or liability
  - Inputs that are derived principally from or corroborated by observable market data by correlation or other means; and
- Level 3-Inputs that are unobservable and reflect our assumptions used in pricing the asset or liability based on the best information available under the circumstances (e.g., internally derived assumptions surrounding the timing and amount of expected cash flows).

The following table presents the derivative financial instruments, our only financial liabilities measured and recorded at fair value on our condensed consolidated balance sheets on a recurring basis, and their level within the fair value hierarchy as of March 31, 2016 and December 31, 2015:

|                         |                                | Fair Value Measurements at Reporting Date Us |  |      |   |   |           | ate Using                                 |
|-------------------------|--------------------------------|--|--|------|---|---|-----------|---|
|                         |                                | Amount                                       | Quoted<br>Prices in Active<br>Markets for<br>Identical Assets<br>(Level 1) |      | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) |   | Unol<br>I | nificant<br>bservable<br>nputs<br>evel 3) |
| As of March 31, 2016    | Warrant derivative liabilities | \$<br>22,080                                 | \$ -   | \$   |   | - | \$        | 22,080                                    |
| As of December 31, 2015 | Warrant derivative liabilities | \$<br>27,266                                 | \$-  | - \$ |   | - | \$        | 27,266                                    |

*Financial Instruments.* Financial instruments consist primarily of cash and cash equivalents, notes receivable, accounts payable, deferred course expenses, accrued expenses, deferred revenue, and debt. U.S. GAAP requires the disclosure of the fair value of financial instruments, including assets and liabilities recognized in the balance sheets. Management believes the carrying value of the other financial instruments recognized on the condensed consolidated balance sheet date, including receivables, payables and accrued liabilities approximate their fair value.

# Note 6 - Derivative Liability

In June 2015, we granted warrants to purchase 959,924 shares of the Company's common stock through a private offering of units ("Units"). Each Unit included one share of Common Stock, par value \$0.0001 per share, and a three-year Warrant to purchase one share of Common Stock at an initial exercise price per share equal to \$0.75, subject to adjustment for certain corporate transactions such as a merger, stock-split or stock dividend and, if the Company does not continue to be a reporting company under the Securities Exchange Act of 1934 during the two-year period after closing, the exercise price will be reduced to \$0.01 per share. Each Unit includes limited registration rights for the investors for the shares of Common Stock and the shares of Common Stock that would be issued upon the exercise of a Warrant ("Underlying Shares") when and if we register our shares of Common Stock in a different offering, subject to certain excluded registered offerings. The Company has also issued to the placement agent warrants to purchase our shares of Common Stock equal to 10% of the total shares sold in the offering, or 95,992 shares.

Because these warrants have full reset adjustments that would preclude the instrument from being considered as index to the Company's stock, it is subject to derivative liability treatment under ASC 815-40-15, which requires as of the date the warrants are issued, the derivative liability to be measured at fair value and re-evaluated at the end of each reporting period.

Key assumptions used to determine the fair value of the warrants follows:

|   |         |               |    | larch 31,  | De | cember 31, |
|---|---------|---------------|----|------------|----|------------|
|   | At Issu | Issuance 2016 |    | 2016       |    | 2015       |
| Market value of stock on measurement date | \$      | 0.55          | \$ | 0.25       | \$ | 0.25       |
| Risk-free interest rate                   |         | 1.12%         |    | 0.87%      |    | 1.31%      |
| Dividend yield                            |         | 0%            |    | 0%         |    | 0%         |
| Volatility factor                         |         | 55%           |    | 60.6%      |    | 61.0%      |
| Term                                      | 3       | years         |    | 2.25 years |    | 2.5 years  |

As of March 31, 2016 and December 31, 2015, the fair value of the total warrants' derivative liability is \$22,080 and \$27,266, respectively, and recorded in other accrued expenses in the Condensed Consolidated Balance Sheets. We recognized a gain on the derivative liability of \$5,186 for the three months ended March 31, 2016, which is recorded in other income, net in the Condensed Consolidated Statements of Operations and Comprehensive Income.

The following table summarizes the derivative liability included in the balance sheet:

| Balance at December 31, 2015 | \$<br>27,266 |
|------------------------------|--------------|
| Gain on change of fair value | <br>(5,186)  |
| Balance at March 31, 2016    | \$<br>22,080 |

The following table summarizes information about warrants outstanding as of December 31, 2015:

| Total # of warrants issued and outstanding | 1,055,916  |
|--|------------|
| Weighted-average exercise price            | \$<br>0.75 |
| Remaining life (in years)                  | 2.25       |

### Note 7 - Income Taxes

Income tax expense was \$10.0 thousand and \$11.0 thousand for the three months ended March 31, 2016 and 2015, respectively. Our effective tax rate was 1.7% and (1.8%) for the three months ended March 31, 2016 and 2015, respectively. Our effective tax rates differed from the U.S. statutory corporate tax rate of 35.0% primarily because of the mix of pre-tax income or loss earned in certain jurisdictions and the change in our valuation allowance.

We record a valuation allowance when it is more likely than not that some portion, or all, of the deferred tax assets will not be realized. As of March 31, 2016 and December 31, 2015, a valuation allowance of \$6.7 million and \$7.2 million, respectively, has been provided against net operating loss carryforwards and other deferred tax assets. We decreased our valuation allowance by \$0.5 million and \$0.4 million for the three months ended March 31, 2016 and 2015, respectively.

As of March 31, 2016 and December 31, 2015, we had total unrecognized tax benefits of \$1.7 million, related to foreign and domestic tax positions. Of this amount, the Company estimates that \$0.1 million, of the unrecognized tax benefits, if recognized, would impact the effective tax rate. A substantial portion of our liability for uncertain tax benefits is recorded as a reduction of net operating losses and tax credit carryforwards.

During the three months ended March 31, 2016 and 2015, we had no material changes in uncertain tax positions. We record interest and penalties related to unrecognized tax benefits within the provision for income taxes. We believe that no current tax positions that have resulted in unrecognized tax benefits will significantly increase or decrease within one year. We file income tax returns in the U.S. federal jurisdiction and in various state and foreign jurisdictions.

# Note 8 - Concentration of Risk

*Cash and cash equivalents*. We maintain deposits in banks in amounts that might exceed the federal deposit insurance available. Management believes the potential risk of loss on these cash and cash equivalents to be minimal. Cash balances as of March 31, 2016 and December 31, 2015, including foreign subsidiaries, without FDIC coverage were \$4.4 million and \$3.8 million, respectively.



*Revenue.* A significant portion of our revenue is derived from the Rich Dad brands. For the three months ended March 31, 2016 and 2015, Rich Dad brands provided 74% and 84% of our revenue, respectively. In addition, we have operations in the U.S., Canada, the United Kingdom and other foreign markets (see Note 9— *Segment Information*).

# **Note 9 - Segment Information**

We manage our business in four operating segments based on geographic location for which operating managers are responsible to the Chief Operations Officer. As such, operating results, as reported below, are reviewed regularly by our Chief Operating Officer, or Chief Operating Decision Maker ("CODM") and other members of the executive team.

The proportion of our total revenue attributable to each segment is as follows:

|                                  | Three Months Ended<br>March 31, |       |  |  |  |  |  |
|----------------------------------|---------------------------------|-------|--|--|--|--|--|
| As a percentage of total revenue | 2016                            | 2015  |  |  |  |  |  |
| U.S.                             | 63.4%                           | 71.0% |  |  |  |  |  |
| Canada                           | 5.1%                            | 6.7%  |  |  |  |  |  |
| U.K.                             | 22.2%                           | 18.8% |  |  |  |  |  |
| Other foreign markets            | 9.3%                            | 3.5%  |  |  |  |  |  |
| Total consolidated revenue       | 100%                            | 100%  |  |  |  |  |  |

Operating results for the segments are as follows:

|                            | Thr  | Three Months Ended<br>March 31, |       |        |
|----------------------------|------|---------------------------------|-------|--------|
|                            | 201  | 6                               |       | 2015   |
| Segment revenue            | (    | In thou                         | isand | ls)    |
| United States              | \$ 1 | 4,424                           | \$    | 15,434 |
| Canada                     |      | 1,155                           |       | 1,468  |
| U.K.                       |      | 5,049                           |       | 4,075  |
| Other foreign markets      |      | 2,110                           |       | 766    |
| Total consolidated revenue | \$ 2 | 2,738                           | \$    | 21,743 |

|                                     | Three Months Ended<br>March 31, |          |
|-------------------------------------|---------------------------------|----------|
|                                     | <br>2016                        | 2015     |
| Segment gross profit contribution * | <br>(In thou                    | isands)  |
| United States                       | \$<br>3,706                     | \$ 4,582 |
| Canada                              | 195                             | 289      |
| U.K.                                | 1,479                           | 284      |
| Other foreign markets               | (536)                           | (1,304)  |
| Total consolidated gross profit     | \$<br>4,844                     | \$ 3,851 |

\* Segment gross profit is calculated as revenue less direct course expenses, advertising and sales expenses and royalty expense.

|   | Thr   | Three Months Ended<br>March 31, |              |
|---|-------|---------------------------------|--------------|
|   | 2010  | 6                               | 2015         |
| Depreciation and amortization expenses                    | (     | In thousa                       | ands)        |
| United States   | \$    | 33 \$                           | 44           |
| Canada  |       | 1                               | 1            |
| U.K.  |       | 5                               | 6            |
| Other foreign markets                                     |       | _                               | _            |
| Total consolidated depreciation and amortization expenses | \$    | 39 \$                           | 51           |
|   | March | <u> </u>                        | December 31, |
|   | 201   | <u> </u>                        | 2015         |
| Segment identifiable assets                               |       | (In thous:                      |              |
| United States   | \$ 1  | 3,520 \$                        | 13,537       |
| Canada  |       | 1,086                           | 846          |
| U.K.  |       | 5,025                           | 4,672        |
| Other foreign markets                                     |       | 2,965                           | 2,070        |
| Total consolidated identifiable assets                    |       | 22,596 \$                       | 21,125       |

#### Note 10 - Commitments and Contingencies

*Licensing agreements*. We are committed to pay royalties for the usage of certain brands, as governed by various licensing agreements, including Rich Dad, Robbie Fowler, and Martin Roberts. Total royalty expenses included in our Condensed Consolidated Statement of Operations and Comprehensive Income were \$1.0 million and \$1.2 million for the three months ended March 31, 2016 and 2015, respectively.

*Custodial and Counterparty Risk*. We are subject to custodial and other potential forms of counterparty risk in respect to a variety of contractual and operational matters. In the course of ongoing Company-wide risk assessment, management monitors our arrangements that involve potential counterparty risk, including the custodial risk associated with amounts prepaid to certain vendors and deposits with credit card and other payment processors. Deposits held by our credit card processors at March 31, 2016 and December 31, 2015, were \$3.3 million and \$2.9 million, respectively. These balances are included on the Condensed Consolidated Balance Sheets in restricted cash. While these balances reside in major financial institutions, they are only partially covered by federal deposit insurance and are subject to the financial risk of the parties holding these funds. When appropriate, we utilize Certificate of Deposit Account Registry Service (CDARS) to reduce banking risk for a portion of our cash in the United States. A CDAR consists of numerous individual investments, all below the FDIC limits, thus fully insuring that portion of our cash. At March 31, 2016 and December 31, 2015, we did not have a CDAR balance.

*Litigation.* We and certain of our subsidiaries, from time to time, are parties to various legal proceedings, claims and disputes that have arisen in the ordinary course of business. These claims may involve significant amounts, some of which would not be covered by insurance.

A substantial settlement payment or judgment in excess of our accruals could have a material adverse effect on our financial position, results of operations or cash flows. While the outcome of these proceedings cannot be predicted with certainty, we do not expect any of these existing matters, individually or in the aggregate, to have a material adverse effect upon our financial position, results of operations or cash flows. There have been no material changes to the legal proceedings disclosed in the litigation section of Note 15 - *Commitments and Contingencies*, in the Notes to Consolidated Financial Statements for the year ended December 31, 2015, included in our 2015 Annual Report for further discussion.

#### Note 11 - Subsequent Event

We have evaluated significant events and transactions that occurred after the balance sheet date and determined that there were no events or transactions that would require recognition or disclosure in our condensed consolidated financial statements for the three months ended March 31, 2016.

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

# **INTRODUCTION**

The following discussion and analysis of our financial condition and results of operations for the periods indicated should be read in conjunction with our audited consolidated financial statements and related notes thereto included in our Annual Report on Form 10-K as of and for the year ended December 31, 2015. This discussion contains forward-looking statements reflecting our current expectations that involve risks and uncertainties. Our actual results and the timing of events may differ materially from those contained in these forward-looking statements due to a number of factors, including those discussed in our most recent Form 10-K, and elsewhere in this Form 10-Q.

### **Business Overview**

We are a provider of practical, high-quality, and value-based educational training on the topics of personal finance, entrepreneurship, real estate and financial markets investing strategies and techniques. Our programs are offered through a variety of formats and channels, including free-preview workshops, basic training classes, symposiums, telephone mentoring, one-on-one mentoring, coaching and e-learning. primarily under the Rich Dad® Education brand ("Rich Dad") which was created in 2006 under license from entities affiliated with Robert Kiyosaki, whose teachings and philosophies are detailed in the book titled, *Rich Dad Poor Dad*. In addition to Rich Dad, we market our products and services under a variety of brands, including *Martin Roberts, The Independent Woman, Women in Wealth* and *Brick Buy Brick*. Our products and services are offered in the United States, Canada, the United Kingdom, and other international markets.

Our students pay for courses up-front or through payment agreements with independent third parties, and under United States of America generally accepted accounting principles ("U.S. GAAP"), we recognize revenue when our students take their courses. Over time, we have taken steps to shorten many of our course contracts from two-year contracts to one-year contracts, which is expected to accelerate revenue recognition as services are delivered faster and/or contract terms expire sooner. We are also utilizing a symposium style course delivery model wherein we hold multiple Elite courses in one location. Using one location allows us to achieve certain economies of scale that reduce costs and improve margins, as well as enhance the student experience.

In addition to our Elite courses, we offer one-on-one mentoring (two to four days in length, on site or remotely) and telephone mentoring (10 to 16 weekly one-on-one or one-on-many telephone sessions) that provide a richer experience for our students. Mentoring involves a subject matter expert visiting the student in person and guiding the student, for example, through his or her first real estate transaction, providing a real hands-on experience.

We were founded in 1996, and through a reverse merger, became a publicly-held company in November 2014. Today we are a global company with approximately 200 employees that has cumulatively served more than two million students from more than 150 countries and territories over the course of our operating history.

We manage our business in four segments based on geographic location. These segments include our historical core markets of the United States, Canada, and the United Kingdom, with the fourth segment including all other international markets. In 2014, we expanded our footprint to include Africa, Europe, and Asia, holding events in 21 countries. As we've established traction in these markets, we have moved forward on opening offices in South Africa and Hong Kong during the first six months of 2015.

In addition to our international expansion efforts, we are diversifying our product offerings through the introduction of established brands into new markets and the development of new brands. Overall, we currently offer 10 brands, which include:

- Rich Dad® Education: Our flagship brand based on the teachings of Robert Kiyosaki, an entrepreneur, investor, educator, and author of the best-selling personal finance book of all time, *Rich Dad Poor Dad*. Mr. Kiyosaki has written more than 15 books with combined sales of more than 26 million copies.
- Rich Dad® Stock Education: In our Rich Dad Stock Education program, we teach students how to become savvy investors that can potentially create winning trades and profits in any market condition through the development of personal trading plans that are compatible with their current financial situation, the level of risk they are comfortable with, and their long-term financial goals.
- Making Money from Property with Martin Roberts<sup>™</sup>: A property-based curriculum focused on how and why to buy property at auction in the U.K. Based on the teachings of Martin Roberts, renowned U.K. TV personality, property expert, journalist, and author of *Making Money from Property*, our Making Money from Property program is designed to show investors tested strategies to buy at auction, as well as the difference between income and capital growth strategies, negotiating transactions, and buying properties overseas.

- Brick Buy Brick<sup>TM</sup>: Initially launched in the UK, Brick Buy Brick is now also available in the U.S. Canada and the other international markets in which we operate. The program introduces our students to the tools and strategies used by successful investors to make money work for them through real estate investing.
- Building Wealth: A program that offers students training on how to build and preserve wealth, start or manage a business, and benefit through investing in property regardless of market conditions.
- Robbie Fowler Property Academy<sup>™</sup>: Designed to teach investment strategies individuals can use to achieve a potential clear path towards long-term wealth, the goal of our Property Academy training program is to provide a comprehensive property investment education. We teach our students the investment strategies currently implemented throughout the UK, such as Social Housing, Buy-To-Let, Lease Options, and Land Development.
- Women In Wealth<sup>™</sup>: Created to inspire women of all ages and backgrounds to potentially achieve financial security, Women In Wealth seeks to empower women with a strong financial education and help them learn the potential benefits of real estate investing to create cash flow and build financial independence.
- The Independent Woman<sup>™</sup>: Developed by women for women, based on the teachings and principles of Kim Kiyosaki, investor, entrepreneur, and bestselling author of Rich Woman and It's Rising Time, The Independent Women program imparts the principles and strategies essential for potential financial independence.
- Trade Up Investor Education<sup>™</sup>: Built on the belief that a successful investor is an educated investor and developed in partnership with Investor's Business Daily<sup>®</sup>, a leading financial news and research organization since 1984, students are offered educational training designed to help them increase their knowledge of stock and options trading.
- Elite Business Star<sup>TM</sup>: Created in partnership with entrepreneur Kevin Harrington, one of the original Sharks from the television show *Shark Tank*, Elite Business Star is designed to help individuals grow their business through a variety of business strategies including marketing, asset protection, and business financing.

# **RESULTS OF OPERATIONS**

|  | Three Months Ended<br>March 31, |        |    |        |
|--|---------------------------------|--------|----|--------|
| (in thousands, except per share data)              |                                 | 2016   |    | 2015   |
| Revenue  | \$                              | 22,738 | \$ | 21,743 |
| Operating costs and expenses:                      |                                 |        |    |        |
| Direct course expenses                             |                                 | 11,654 |    | 11,534 |
| Advertising and sales expenses                     |                                 | 5,267  |    | 5,157  |
| Royalty expenses                                   |                                 | 973    |    | 1,201  |
| General and administrative expenses                |                                 | 4,059  |    | 4,562  |
| Total operating costs and expenses                 |                                 | 21,953 | _  | 22,454 |
| Income (loss) from operations                      |                                 | 785    |    | (711)  |
| Other income (expense):                            |                                 |        |    |        |
| Interest expense, net                              |                                 | (3)    |    | (2)    |
| Other income (expense), net                        |                                 | (179)  | _  | 113    |
| Total other income (expense)                       |                                 | (182)  |    | 111    |
| Income (loss) before income taxes                  |                                 | 603    |    | (600)  |
| Income tax expense                                 |                                 | (10)   |    | (11)   |
| Net income (loss)                                  | \$                              | 593    | \$ | (611)  |
| Basic earnings (loss) per common share             | \$                              | 0.03   | \$ | (0.03) |
| Diluted earnings (loss) per common share           | \$                              | 0.03   | Ŝ  | (0.03) |
| G. (, F  |                                 |        |    | ()     |
| Basic weighted average common shares outstanding   |                                 | 20,961 |    | 20,001 |
| Diluted weighted average common shares outstanding |                                 | 21,846 |    | 20,001 |
| Comprehensive income:                              |                                 |        |    |        |
| Net income (loss)                                  | \$                              | 593    | \$ | (611)  |
| Foreign currency translation adjustments           |                                 | 485    | _  | 1,028  |
| Total comprehensive income                         | \$                              | 1,078  | \$ | 417    |

Our operating results are expressed as a percentage of revenue in the table below:

|                                     |          | Three Months Ended<br>March 31, |  |
|-------------------------------------|----------|---------------------------------|--|
|                                     | 2016     | 2015                            |  |
| Revenue                             | 100%     | 100%                            |  |
| Operating costs and expenses:       |          |                                 |  |
| Direct course expenses              | 51.3     | 53.0                            |  |
| Advertising and sales expenses      | 23.2     | 23.7                            |  |
| Royalty expense                     | 4.3      | 5.5                             |  |
| General and administrative expenses | 17.8     | 21.0                            |  |
| Total operating costs and expenses  | 96.6     | 103.2                           |  |
| Income (loss) from operations       | 3.4      | (3.2)                           |  |
| Other income (expense):             |          |                                 |  |
| Interest expense, net               | —        |                                 |  |
| Other income (expense), net         | (0.8)    | 0.5                             |  |
| Total other income (expense)        | (0.8)    | 0.5                             |  |
| Income (loss) before income taxes   | 2.6      | (2.7)                           |  |
| Income tax expense                  |          | (0.1)                           |  |
| Net income (loss)                   | <u> </u> | (2.8)%                          |  |

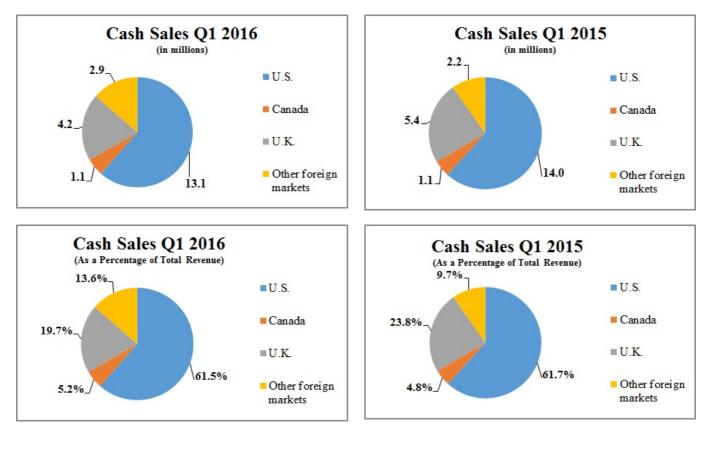
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#### **Recent Developments**

We have introduced several new brands into the U.S. market, including *The Independent Woman, Women in Wealth, and Brick Buy Brick*, and in January 2016, we announced the launch of the *Elite Business Star*<sup>TM</sup> brand. Created in association with entrepreneur Kevin Harrington, one of the original Sharks from the television show Shark Tank, *Elite Business Star* is designed to help individuals grow their businesses. In February 2016, we announced the signing of former NFL player Phillip Buchanon as a spokesperson for *Brick Buy Brick* and who has become an Elite Legacy Education student. We believe these new brands will grow our revenue while diversifying our revenue sources. Additionally, our development of online courses is expected to add significant revenue growth going forward. The development of online courses should also reduce expired contracts, as students will have more options for taking their courses, which should accelerate revenue recognition. Overall, countries in SE Asia have reported the fastest growth in e-learning-based education, with this growth rate estimated at approximately 17.0% over the next five years. We continued our expansion internationally which began in 2014, when we expanded our footprint from four countries to 21 countries in South Africa and Hong Kong to facilitate our international expansion. We are also developing courses in entrepreneurship, along with country-specific courses as we expand internationally. These initiatives will likely lead to decreased income in the short term and require a material amount of investment and incurrence of operating expenses.

#### Outlook

Cash sales were \$21.3 million for the three months ended March 31, 2016 compared to \$22.7 million for the three months ended March 31, 2015, a decrease of \$1.4 million or 6.2%. We believe that cash sales are the best metric to determine our operating performance, as revenue recognition under U.S. GAAP occurs when our students attend their courses or the term for taking the course expires, which could be several quarters after the student purchases their program and pays their fee. We anticipate cash sales to increase throughout 2016 and 2017, particularly as new brands gain greater traction in our more established markets, and as we expand internationally and hone our selling and marketing strategy in new markets.

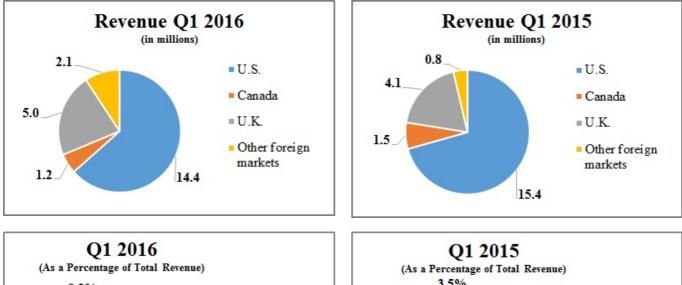


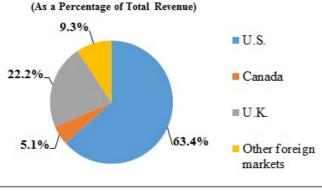
# **OPERATING SEGMENTS**

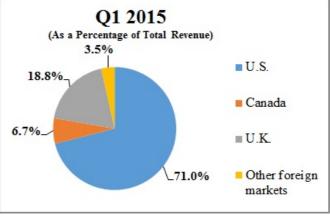
We operate in four operating segments based on geographic location. The proportion of our total revenue attributable to each segment is as follows:

|                                  | Three Month<br>March 3 |       |
|----------------------------------|------------------------|-------|
| As a percentage of total revenue | 2016                   | 2015  |
| U.S.                             | 63.4%                  | 71.0% |
| Canada                           | 5.1%                   | 6.7%  |
| U.K.                             | 22.2%                  | 18.8% |
| Other foreign markets            | 9.3%                   | 3.5%  |
| Total consolidated revenue       | 100%                   | 100%  |

|                            | Three Months Ended<br>March 31, |       |        |
|----------------------------|---------------------------------|-------|--------|
|                            | 2016                            |       | 2015   |
| Segment revenue            | (In tho                         | usanc | ls)    |
| United States              | \$<br>14,424                    | \$    | 15,434 |
| Canada                     | 1,155                           |       | 1,468  |
| U.K.                       | 5,049                           |       | 4,075  |
| Other foreign markets      | 2,110                           |       | 766    |
| Total consolidated revenue | \$<br>22,738                    | \$    | 21,743 |







### **United States**

Over the past several years, our U.S. business shifted its focus to consist primarily of *Rich Dad*<sup>TM</sup> *Education* brand offerings. Revenue derived from the Rich Dad brands was \$12.9 million and \$14.8 million or as a percentage of total segment revenue was 89.5% and 96.0% for the three months ended March 31, 2016 and 2015. The majority pertained to real estate-related education, with the balance pertaining to financial markets training. We are continuing to develop non-Rich Dad brands, such as *The Independent Women*, *Woman in Wealth, Brick Buy Brick, Elite Business Star*<sup>TM</sup> and others to diversify our business, although our business to date in these brands has not been material to our Company as a whole.

The segment revenue was \$14.4 million and \$15.4 million or as a percentage of total revenue was 63.4% and 71.0% for the three months ended March 31, 2016 and 2015. The decrease was due to the decline in recognition of revenue of \$2.2 million or 91.0%, due to the change in our revenue recognition policy with regards to DVD fulfillment partially offset by increased attendance (i.e. fulfillment) of \$1.7 million or 16.9% in 2016 compared to 2015.

### Canada

Similar to the U.S., our Canadian segment's revenue primarily consists of Rich Dad branded offerings. Revenue derived from the Rich Dad brands was \$1.0 million and \$1.4 million or as a percentage of total segment revenue was 89.2% and 94.0% for the three months ended March 31, 2016 and 2015. The majority pertained to real estate-related education, with the balance pertaining to financial markets training.

The segment revenue was \$1.2 million and \$1.5 million or as a percentage of total revenue was 5.1% and 6.7% for the three months ended March 31, 2016 and 2015.

### *U.K.*

In contrast to our U.S. and Canadian segments, our U.K. segment is more diversified among several different brands. Revenue derived from the Rich Dad brands was \$1.7 million and \$1.8 million or as a percentage of total segment revenue was 34.4% and 44.0% for the three months ended March 31, 2016 and 2015. The majority pertained to real estate-related education, with the balance pertaining to financial markets training.

The segment revenue was \$5.0 million and \$4.1 million or as a percentage of total revenue was 22.2% and 18.8% for the three months ended March 31, 2016 and 2015. The increase was primarily due to increase in recognition of revenue from expired contracts of \$1.0 million or 287.2%.

### **Other Foreign Markets**

We operate in other foreign markets, including European, Asian and African countries. This segment of our business is gaining traction and has shown significant growth in revenue. Revenue derived from the Rich Dad brands was \$1.2 million and \$0.2 million or as a percentage of total segment revenue was 54.7% and 30.2% for the three months ended March 31, 2016 and 2015.

The segment revenue was \$2.1 million and \$0.8 million or as a percentage of total revenue was 9.3% and 3.5% for the three months ended March 31, 2016 and 2015. The increase was due to increased attendance (i.e. fulfillment) of \$1.3 million or 169.7%.

### Three Months Ended March 31, 2016 Compared to Three Months Ended March 31, 2015

#### Revenue

Revenue was \$22.7 million for the three months ended March 31, 2016 compared to \$21.7 million for the three months ended March 31, 2015, an increase of \$1.0 million or 4.6%. The increase was due to increased attendance (i.e. fulfillment) of \$3.1 million or 20.2% and recognition of revenue from expired contracts of \$0.3 million or 9.4%, partially offset by the decline in recognition of revenue of \$2.4 million or 88.5%, due to the change in our revenue recognition policy with regards to DVD fulfillment. Cash sales were \$21.3 million for the three months ended March 31, 2016 compared to \$22.7 million for the three months ended March 31, 2015, a decrease of \$1.4 million or 6.2%.

# **Operating Expenses**

Total operating costs and expenses were \$22.0 million for the three months ended March 31, 2016 compared to \$22.5 million for the three months ended March 31, 2015, a decrease of \$0.5 million or 2.2%. The decrease was due to a \$0.2 million decrease in royalty expense and a \$0.6 million decrease in general and administrative expenses, partially offset by a \$0.2 million increase in direct course expenses and a \$0.1 million increase in advertising and sales expenses.

#### Direct course expenses

Direct course expenses relate to our free preview workshops, basic training and elite training, and consist of instructor fees, facility costs, salaries, commissions and fees associated with our field representatives and related travel expenses. Direct course expenses were \$11.7 million for the three months ended March 31, 2016 compared to \$11.5 million for the three months ended March 31, 2015, an increase of \$0.2 million or 1.7%, which was primarily related to our international expansion initiative.

#### Advertising and sales expenses

We generally obtain most of our potential customers through internet-based advertising. The trend of increasing online advertising and reducing direct mail and radio advertising continued during the three months ended March 31, 2016 compared to the three months ended March 31, 2015, as we believe it is a more cost-efficient method of attracting potential customers. Advertising and sales expenses consist of purchased media to generate registrations to our free preview workshops and costs associated with supporting customer recruitment. We obtain the majority of our customers through free preview workshops. These preview workshops are offered in various metropolitan areas in the U.S., the United Kingdom, Canada, and other international markets. Prior to the actual workshop, we spend a significant amount of money in the form of advertising through various media channels.

Advertising and sales expenses were \$5.3 million for the three months ended March 31, 2016 compared to \$5.2 million for the three months ended March 31, 2015, an increase of \$0.1 million, or 1.9%. The increase was driven by higher media expenses.

# Royalty expenses

We have licensing and related agreements with RDOC, whereby we have exclusive rights to develop, market, and sell Rich Dadbranded live seminars, training courses, and related products worldwide. In connection with these agreements and our other licensing agreements, we are required to pay royalties. Royalty expenses were \$1.0 million for the three months ended March 31, 2016 compared to \$1.2 million for the three months ended March 31, 2015, a decrease of \$0.2 million, or 16.7%.

### General and administrative expenses

General and administrative expenses primarily consist of compensation, benefits, insurance, professional fees, facilities expense and travel for the corporate staff, as well as depreciation and amortization expenses. General and administrative expenses were \$4.0 million for the three months ended March 31, 2016 compared to \$4.6 million for the three months ended March 31, 2015, a decrease of \$0.6 million, or 13.0%. The decrease was primarily driven by lower compensation costs.

### Income tax expense

Income tax expense was \$10.0 thousand and \$11.0 thousand for the three months ended March 31, 2016 and 2015, respectively. Our effective tax rate was 1.7% and (1.8)% for the three months ended March 31, 2016 and 2015. Our effective tax rates differed from the U.S. statutory corporate tax rate of 35.0% primarily because of the mix of pre-tax income or loss earned in certain jurisdictions and the change in our valuation allowance. See *Note 7 Income Taxes*, for further information.

We record a valuation allowance when it is more likely than not that some portion, or all, of the deferred tax assets will not be realized. As of March 31, 2016 and December 31, 2015, a valuation allowance of \$6.7 million and \$7.2 million, have been provided against net operating loss carryforwards and other deferred tax assets. We decreased our valuation allowance by \$0.5 million and \$0.4 million for the three months ended March 31, 2016 and 2015.

#### Net income (loss)

Net income was \$0.6 million or \$0.03 per basic and diluted common share for the three months ended March 31, 2016, compared to a net loss of (\$0.6) million or (\$0.03) per basic and diluted common share for the three months ended March 31, 2015, an increase in net income of \$1.2 million or \$0.06 per basic and diluted common share. Net income for the three months ended March 31, 2016 was positively impacted by the increase in revenue primarily due to increased attendance (i.e. fulfillment) of \$3.1 million or 20.2%.

### **Critical Accounting Policies**

For a discussion of our critical accounting policies and estimates that require the use of significant estimates and judgments, *see* "*Management's Discussion and Analysis of Financial Condition and Results of Operations-Critical Accounting Policies*" in our Annual Report on Form 10-K for the year ended December 31, 2015.

# LIQUIDITY AND CAPITAL RESOURCES

### Known Trends and Uncertainties

In general, we believe we will experience increased demand for our products and services as global economic conditions continue to slowly improve since the economic recession that began in 2008, including the decline in unemployment and the increased availability of consumer credit, particularly in the U.S. We believe that our products and services appeal to those who seek increased financial freedom. If we experience a prolonged decline in demand for our products and services, it could have a material adverse effect on our future operating results.

Historically, we have funded our working capital and capital expenditures using cash and cash equivalents on hand. However, given our relatively modest operating cash flows during the past two years combined, we have needed to manage our cash position to ensure the future viability of our business. During 2014, in the U.S., we entered into agreements with third-party financing companies that provide our customers with financing options not previously available to them for the purchase of our products and services. This new source of funds for our customers had a positive impact on both our revenue and operating cash flows and we expect it to continue to have a positive impact on our business going forward.

The following is a summary of our cash flow activities for the periods stated (in thousands):

|   |      | Three Months Ended<br>March 31, |  |
|---|------|---------------------------------|--|
|   | 2016 | 2015                            |  |
| Net cash provided by operating activities           | 312  | 668                             |  |
| Net cash used in investing activities               | (20) | (24)                            |  |
| Net cash provided by (used in) financing activities | (2)  | 501                             |  |
| Effect of foreign currency exchange rates           | 513  | (377)                           |  |
| Net increase in cash and cash equivalents           | 803  | 768                             |  |

#### Operating Cash Flows and Liquidity

Net cash provided by operating activities was \$0.3 million and \$0.7 million in the three months ended March 31, 2016 and 2015, representing a period-over-period decrease of \$0.4 million.

### Investing Cash Flows

Net cash used in investing activities totaled \$20.0 thousand in the three months ended March 31, 2016 and \$24.0 thousand in the three months ended March 31, 2015, representing our purchases of property and equipment.

# Financing Cash Flows

Our consolidated capital structure as of March 31, 2016 and December 31, 2015 was 100.0% equity.

Net cash used in financing activities totaled \$2.0 thousand in the three months ended March 31, 2016, compared to net cash provided by financing activities of \$501.0 thousand in the three months ended March 31, 2015, representing a period-over-period decrease in cash from financing activities of \$503.0 thousand, due to \$503.0 thousand of net proceeds we received from a private offering of securities in the three months ended March 31, 2015.

We expect that our working capital deficit, which is primarily a result of our significant deferred revenue balance, will continue for the foreseeable future. As of March 31, 2016 and December 31, 2015, our consolidated current deferred revenue was \$59.1 million and \$60.7 million, respectively.

Our cash equivalents were, and continue to be, invested in short-term, liquid, money market funds. Restricted cash balances consisted primarily of funds on deposit with credit card processors and cash collateral with our credit card vendors. Restricted cash balances held by credit card processors are unavailable to us unless we discontinue sale of our products or discontinue the usage of a vendor's credit card. As sales of the products and services related to our domestic business have decreased, our credit card vendors have not returned funds held as collateral, resulting in higher restricted cash balances.

# **Off-Balance Sheet Arrangements**

We had no off-balance sheet arrangements as of March 31, 2016.

### Item 4. Controls and Procedures.

An evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15 under the Securities Exchange Act of 1934) was carried out under the supervision and with the participation of our management, including our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"). As of March 31, 2016, based upon that evaluation, the CEO and CFO concluded that the design and operation of these disclosure controls and procedures were effective.

There has been no change in our internal control over financial reporting that occurred during the three months ended March 31, 2016 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

# PART II. OTHER INFORMATION

# Item 1. Legal Proceedings.

We are subject to a number of contingencies, including litigation, from time to time. For further information regarding legal proceedings, see Note 10 *Commitments and Contingencies*, to our condensed consolidated financial statements.

# Item 1A. Risk Factors.

Not Required

# Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

There was no repurchases of the Company's equity securities during the three months ended March 31, 2016.

# Item 6. Exhibits

| Exhibit |  |
|---------|--|
|         |  |

| Number | Description  |
|--------|--|
| 31.1*  | Certification of The Chief Executive Officer under Section 302 of Sarbanes-Oxley Act of 2002                                 |
| 31.2*  | Certification of The Chief Financial Officer under Section 302 of Sarbanes-Oxley Act of 2002                                 |
| 32.1*  | Certification Pursuant to Section 906 of Sarbanes-Oxley Act of 2002  |
| 32.2*  | Certification Pursuant to Section 906 of Sarbanes-Oxley Act of 2002  |
| 101*   | The following materials from Legacy Education Alliance, Inc.'s Quarterly Report on Form 10-Q for the quarter ended March 31, |
|        | 2016, formatted in XBRL (eXtensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets as of March      |
|        | 31, 2016 and December 31, 2015 (Unaudited), (ii) Condensed Consolidated Statements of Operations and Comprehensive           |
|        | Income for the three months ended March 31, 2016 and 2015 (Unaudited), (iii) Condensed Consolidated Statements of Changes    |
|        | in Stockholders' Deficit for the three months ended March 31, 2016 (Unaudited), (iv) Condensed Consolidated Statements of    |
|        | Cash Flows for the three months ended March 31, 2016 and 2015 (Unaudited) and (v) Notes to Condensed Consolidated            |
|        | Financial Statements (Unaudited).  |

\* Filed herewith.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

LEGACY EDUCATION ALLIANCE, INC.

| Dated: May 16, 2016 | By: /s/ ANTHONY C. HUMPAGE  |
|---------------------|---|
|                     | Anthony C. Humpage<br>Chief Executive Officer and Director                        |
| Dated: May 16, 2016 | By: /s/ CHRISTIAN A. J. BAEZA<br>Christian A. J. Baeza<br>Chief Financial Officer |

### CERTIFICATION OF THE CHIEF EXECUTIVE OFFICER UNDER SECTION 302 OF SARBANES-OXLEY ACT OF 2002

I, Anthony C. Humpage, certify that:

1. I have reviewed this Form 10-Q of Legacy Education Alliance Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15(d)-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: May 16, 2016

/s/ ANTHONY C. HUMPAGE

Anthony C. Humpage *Chief Executive Officer and Director* 

### CERTIFICATION OF THE CHIEF FINANCIAL OFFICER UNDER SECTION 302 OF SARBANES-OXLEY ACT OF 2002

I, Christian A. J. Baeza, certify that:

1. I have reviewed this Form 10-Q of Legacy Education Alliance Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15(d)-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: May 16, 2016

/s/ CHRISTIAN A. J. BAEZA

Christian A. J. Baeza Chief Financial Officer

# CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Legacy Education Alliance, Inc. (the "Company") for the period ended March 31, 2016, as filed with the Securities and Exchange Commission on the date hereof (the "Form 10-Q"), I, Anthony C. Humpage, Chief Executive Officer and Director of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Form 10-Q fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(2) The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: May 16, 2016

/s/ ANTHONY C. HUMPAGE Anthony C. Humpage Chief Executive Officer and Director

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

# CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Legacy Education Alliance, Inc. (the "Company") for the period ended March 31, 2016, as filed with the Securities and Exchange Commission on the date hereof (the "Form 10-Q"), I, Christian A. J. Baeza, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Form 10-Q fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(2) The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: May 16, 2016

/s/ CHRISTIAN A. J. BAEZA Christian A. J. Baeza Chief Financial Officer

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.